

PERFORMANCE OF THE HIGH COURT, 2021

A presentation by Hon. Justice Dr. Flavian Zeija at the 23rd Annual Judges conference held from January 31 to February 03, 2022, at Mestil Hotel, Kampala

Introduction

- I thank the Hon. Deputy Chief Justice and the Hon. Justice Stella Arach Amoko for your presentations on the performance of the Court of Appeal & Supreme Court respectively.
- Thank you all for your participation and I am privileged to serve you as your Principal Judge.
- The High Court being with unlimited original jurisdiction in all matters is faced with an extremely great responsibility. The quality of work delivered at this level determines the burden that appellate courts eventually carry.
- The more successful appeals registered, the greater the indictment on the High Court! Let's therefore, strive to do excellent work.

Table 1: Overall Performance of High Court (Divisions and Circuits) for the Year 2021

Case Type	Bought-Forward	Registered	Completed	Pending	Backlog
	Cases of Civil Na	ature			
Civil	15,427	10,839	8,346	17,920	9,742
Commercial	4,963	4,371	2,722	6,612	2,219
Family	6,568	4,297	4,045	6,820	2,794
Land	16,729	9,957	7,651	19,035	8,504
Sub Total -Cases of Civil Nature	43,687	29,464	22,764	50,387	23,259
	Cases of Criminal I	Nature			
Anti-Corruption	248	183	196	235	87
Criminal	8,284	6,258	4,584	9,958	5,743
International Crimes	54	29	14	69	27
Sub Total -Cases of Criminal Nature	8,586	6,470	4,794	10,262	5,857
	Executions and Bailing	ffs Cases			
Executions And Bailiffs	52	12	0	64	
Sub Total - Executions and Bailiffs Cases	52	12	0	64	
Total	52,325	35,946	27,558	60,713	29,116

Reference is made to Table 1 above;

- a) For the year 2021, the High Court Brought Forward **52,325** cases from 2020; Registered **35,946** cases; Completed **27,558** cases and concluded the year with **60,713** Pending cases.
- b) The total number of pending cases of a civil nature was 50,387.
- c) The total number of pending cases of a Criminal nature was 10,262 cases.
- d) The total number of pending Executions and Bailiffs cases was 64 cases.
- e) The total Civil backlog was 23,259 cases.
- f) The total Criminal backlog was 5,857 Cases

Note however;

The 64 Executions and Bailiffs Cases which are still pending are cases which were sent to Mpigi High Court for handling after the Bailiffs & Executions Division was disbanded. Mpigi High Court registered them as such. It was therefore, an error to have them registered as Execution and Bailiffs cases. This error will be corrected.

Table 2: Performance of High Court Divisions for the Year 2021

S/No	High Court Division	Bought-Forward	Registered	Completed	Pending					
	Cases of Civil Nature									
1	Commercial	4,939	4,236	2,644	6,531					
2	Civil	4,403	2,358	1,814	4,947					
3	Family	6,154	3,626	3,421	6,359					
4	Land	10,996	4,920	4,997	10,919					
Sub Total -Cases of	Civil Nature	26,492	15,140	12,876	28,756					
		Cases of Crir	minal Nature							
1	Anti-corruption	248	183	196	235					
2	Criminal	2,012	1,013	1,222	1,803					
3	International Crimes	54	29	14	69					
Sub Total -Cases of	Criminal Nature	2,314	1,225	1,432	2,107					
	Total	28,806	16,365	14,308	30,863					

Reference is made to Table 2 above;

- a) For the year 2021, the High Court Divisions brought forward **28,806** cases from the year 2020; Registered **16,365** cases; Completed **14,308** cases and concluded the year with **30,863** Pending cases.
- b) The total number of pending cases of a Civil nature are 28,756 cases.
- c) The total number of pending cases of a Criminal nature are **2,107** cases.
- d) The Land Division has the highest number of cases with 10,919 pending cases as at 31st December, 2021.
- e) The International Crimes Division had the least number of cases with **69** pending cases as at 31st December 2021.
- f) The Land Division disposed of the highest number of cases at 4,997 cases.
- g) The International Crimes Division disposed of the least number of cases at 14 cases.
- h) Land Division completed the highest number of Civil matters disposing of 4,997 cases in 2021.
- i) Criminal Division completed the highest number of Criminal cases disposing of **1,222** cases in 2021.

Table 3: Performance of High Court Circuits 2021

S/NO	Court Name	Case Type	Brought Forward	Registered	Complete d	Pending	Backlog
1	Arua High Court						
		Criminal	196	332	360	168	68
		Civil	289	793	634	448	357
		Land	320	204	96	428	221
Subtotal -Arua High Co	ourt		805	1,329	1,090	1,044	646
2	Fort Portal High						
	Court	Criminal	208	565	376	397	333
		Civil	300	662	377	585	359
		Land	234	438	172	500	313
Subtotal-Fort Portal High Court		742	1,665	925	1,482	1,005	

3	Gulu High Court		B/F	REGISTERED	COMPLETE	PENDING	BACKLOG
		Criminal	781	619	303	1,097	860
		Civil	715	378	226	867	821
		Land	393	310	57	646	535
Subtotal -Gulu High Cou	rt		1889	1,307	586	2,610	2,216
4	Jinja High Court						
		Criminal	680	317	130	867	583
		Civil	1552	693	529	1,716	1410
		Land	47	55	23	79	50
Subtotal -Jinja High Court			2279	1,065	682	2,662	2043

5	Kabale High		B/F	REGISTERED	COMPLETED	PENDING	BACKLOG
	Court						
		Crimin	519	169	190	498	356
		al					
		Civil	238	239	206	271	166
		Family	8	10	18	0	0
		Land	255	93	113	235	88
Subtotal-Kabale F	High Court		1020	511	527	1004	610
6	Lira High Court						
		Crimin	735	236	62	909	631
		al					
		Civil	512	247	88	671	554
		Land	247	165	15	397	278
Subtotal -Lira Hig	h Court		1494	648	165	1977	1464
7	Masaka High						
	Court	Crimin	83	253	193	143	75
		al					
		Civil	665	271	232	704	308
		Family	239	284	240	283	79
		Land	607	338	181	764	284
Subtotal -Masaka	High Court	•	1594	1,146	846	1,894	745

8 Masindi High		B/F	REGISTER	COMPLETE	PENDING	BACKLOG
Court			ED	D		
	Criminal	693	195	96	792	578
	Civil	811	379	274	916	492
	Land	350	194	137	407	231
Subtotal -Masindi High Court		1854	768	507	2115	578
9 Mbale High Court						
	Criminal	75	353	306	122	82
	Commercial	24	96	75	45	31
	Civil	1478	1,525	1,583	1,420	741
	Family	20	9	5	24	16
	Land	192	171	147	216	131
Subtotal -Mbale High Court		1789	2,154	2,116	1,827	1002
10 Mbarara High						
Court	Criminal	219	448	355	312	165
	Civil	1664	1,282	1,111	1,835	804
	Family	2	0	1	1	0
	Land	389	180	123	446	153
Subtotal - Mbarara High Court		2274	1,910	1,590	2,594	1122

11	Mpigi High		B/F	REGISTERED	COMPLETED	PENDING	BACKLOG
	Court	Criminal	259	127	51	335	105
		Civil	372	198	215	355	178
		Executions and Bailiffs	52	12	0	64	
		Family	145	368	360	153	58
		Land	830	776	705	901	508
Subtotal -Mpigi H	igh Court		1,658	1,481	1,331	1,808	849
12	Mubende High						
	Court	Criminal	597	734	581	750	278
		Civil	290	353	228	415	226
		Land	651	592	374	869	460
Subtotal -Mubende High Court			1538	1,679	1,183	2,034	964

13	Mukono High		B/F	REGISTERED	COMPLETED	PENDING	BACKLOG
	court						
		Criminal	821	586	164	1,243	770
		Commerci	0	39	3	36	0
		al					
		Civil	1893	1,109	570	2,432	1,274
		Land	969	1,269	287	1,951	868
Subtotal-Mukono Hig	h court		3,683	3,003	1,024	5,662	2912
14	Soroti High Court						
		Criminal	406	311	195	522	323
		Civil	245	352	259	338	224
		Land	249	252	224	277	107
Subtotal -Soroti High	Court		900	915	678	1,137	654
TOTA	TOTAL		23,519	19,581	13,250	29,850	17,532

Reference is made to Table 3 above;

- a) The High Court Circuits brought forward **23,519** cases; Registered **19,581** cases; Competed **13,250** cases and closed 2021 with **29,850** Pending cases.
- b) In the year 2021, the High Court Circuits closed with **21,631** cases of a Civil nature and **8,219** cases of a Criminal nature.
- c) In the year 2021, the High Court Circuits concluded with **17,532** backlog cases. Of these, **12,325** cases were of a Civil nature while **5,207** cases were of a Criminal nature
- d) The Circuit with the highest number of cases was Mukono High Court with 5,698 cases.
- e) The Circuit with the least number of cases was Kabale High Court with 1,004 cases.
- f) The Circuit that disposed of the highest number of cases was **Mbale** High Court with **2,116** cases
- g) That Circuit that disposed of the least number of cases was Lira High Court with 165 cases.
- h) The Circuit that disposed of the highest number of Criminal cases was **Mubende** High Court with **581** cases.
- i) The Circuit that disposed of the highest number of Civil cases is **Mbale** High Court with **1,583** cases.

Table 4: Case Backlog for High Court Divisions and High Court Circuits for the Year 2021

SNO	Court Name	Case Backlog as at 31st December 2021
	Hig	gh Court Divisions
1	Land Division	4,277
2	Family Division	2,641
3	Commercial Division	2,188
4	Civil Division	1,828
5	Criminal Division	536
6	Anti-corruption Division	87
7	International Crimes Division	27
Subtota	l-High Court Divisions	11,584

	High Court Circuits						
1.	Mukono High Court	2,912					
2	Gulu High Court	2,216					
3	Jinja High Court	2,043					
4	Lira High Court	1,464					
5	Masindi High Court	1,301					
6	Mbarara High Court	1,122					
7	Fort Portal High Court	1,005					
8	Mbale High Court	1,002					
9	Mubende High Court	964					
10	Mpigi High Court - HCT	849					
11	Masaka High Court	745					
12	Soroti High Court	654					
13	Arua High Court	646					
14	Kabale High Court	610					
SubTot	al -High Court Circuits	17,533					
Total Ba	cklog for High Court	29,117					

Reference is made to Table 4 above;

- a) Land Division had the highest backlog of **4,277** cases as at 31st December, 2021.
- b) International Crimes Division had the least number of backlog cases at 27 cases as at 31st December 2021.
- c) Mukono High Court had the highest backlog of 2,912 cases as at 31st December, 2021.
- d) Kabale High Court had the least number of backlog cases at 610 cases as at 31st December 2021.
- e) The Land Division had the highest overall backlog cases as at 31st December 2021.

Challenges

• The number of cases disposed of in the year 2021 were far less than the number of cases carried forward from 2020 and equally less than the number of cases registered for that year (2021).

• The total number of backlog cases for all the High Court Circuits combined stood at 29,117 cases, while the combined number of backlog cases for all High Court Divisions stood at 11,584 cases. These numbers are alarming!

The poor performance may among other factors be attributed to;

- The Covid 19 Pandemic which resulted into;
 - a. Lock down and in-operation of courts at full capacity.
 - b. Travel restrictions made it difficult for Witnesses to attend court.
 - c. Budget cuts for court operations.
- Limited funds for sessions.
- *Late release of JLOS funds for sessions.
- Lack of sufficient funds for locus in quo visits in land matters.
- ❖ Manpower gaps.

etc.

SOME PERFORMANCE RELATED ISSUES THAT AROSE DURING INSPECTIONS

- Most Judges do not carry out inspections of lower courts in the circuits.
- Disorganized exhibit and archives rooms.
- Absenteeism of some judicial officers and support staff.
- Vandalism of judiciary property in some courts.
- Complaints of corruption tendencies among support staff and some judicial officers.
- Misuse or nonuse of judiciary resources for purposes they are intended for.
- Case Register books and CCAS are not updated with results of completed cases.
- Etc.

TABLE 5:Performance from Plea Bargaining Sessions Held in the Year 2021

No	Station	Name of Officer	No. of	Status	No.of Completed	Percentage
			Cases		Cases	Completed
1	Mbarara HC 3rd-	Hon Jane Okuo K	50	Completed	50	100
	05th Feb 2021					
2	Mukono HC 19th	Hon Batema	40	Completed	40	100
	Feb -26th March	N.D.A				
	2021					
3	Masindi HC 22nd	Hon. Jesse	51	9	42	82
	Feb 2021	Byaruhanga &		Adjourned		
		Hon.Jane Okuo K		to next		
				session		
4	Mbale HC 4th-	Hon.Namundi	27	Completed	27	100
	25th March 2021	Godfrey				
5	Mbale HC 9th	Hon. Byaruhanga	40	Completed	40	100
	March 2021	Jesse				
6	Kabale HC at	Hon. Moses	42	Completed	42	100
	Rukungiri	Kazibwe Kawumi				

7	Criminal Division at Entebbe 21st April 2021	Hon. J.W Kwesiga	40	4 Adjourned to next session	36	90
8	Jinja High Court 11th and 12th August 2021	Hon. Dr. Winfrey Nyondo Nabisinde	23	Completed	23	100
9	Mubende HC	Hon. Henrieta Wolayo	59	Completed	59	100
10	Criminal Division 6th September 2021	Hon. Michael Elubu	52	Completed	52	100
11	Kigo Prison 17th September 2021	Hon. Michael Elubu	22	Completed	22	100
12	Mukono HC September 2021	Hon Batema N.D.A	110	Completed	110	100
	Total		556		543	98

Reference is made to Table 5 above;

During the year 2021, out of 556 cases causelisted for Plea-Bargain Sessions, 543 cases were completed translating into 98%. Plea-bargain sessions were conducted at Mbarara High Court Circuit, Mukono High Court Circuit, Masindi High Court Circuit, Mbale High Court Circuit, Kabale High Court at Rukungiri, Criminal Division at Entebbe, Jinja High Court Circuit, Mubende High Court Circuit, High Court -Criminal Division and Kigo Prison.

TABLE 6: AGGREGATED PERFORMANCE OF MEDIATION PROGRAMME AT HIGH COURT CIRCUITS & DIVISIONS 2021

S/N	High Court	Brought Forward	Registered	Workload	Mediated Cases	% Mediated Cases Vs Workload
		High Court Divis	sions			
1.	Land	10,996	4,920	15,916	330	2.07
2.	Family	6,154	3,626	9,780	65	0.66
3.	Commercial	4,939	4,236	9,175	81	0.88
4.	Civil	4,403	2,358	6,761	107	1.58
Subtotal- Divisions		26,492	15,140	41,632	583	1.40

		High Co	urt Circuits			
1.	Mukono HCT	3,719	3,003	6,722	-	0.00
2.	Jinja HCT	2,279	1,065	3,344	-	0.00
3.	Mbarara HCT	2,274	1,910	4,184	-	0.00
4.	Gulu HCT	1,889	1,307	3,196	50	1.56
5.	Masindi HCT	1,854	768	2,622	73	2.78
6.	Mbale HCT	1,789	2,154	3,943	14	0.36
7.	Mpigi HCT	1,722	1,481	3,203	249	7.77
8.	Masaka HCT	1,594	1,146	2,740	108	3.94
9.	Mubende HCT	1,538	1,679	3,217	124	3.85
10.	Lira HCT	1,494	648	2,142	16	0.75
11.	Kabale HCT	1,020	511	1,531	76	4.96
12.	Soroti HCT	900	915	1,815	-	0.00
13.	Arua HCT	805	1,329	2,134	17	0.80
14.	Fort Portal HCT	742	1,665	2,407	17	0.71
Subtot	al -Circuits	23,619	19,581	43,200	744	1.72
Total M	lediated cases for High Court	50,111	34,721	84,832	1,327	1.56

Reference is made to Table 6 above;

- In General
- a) For Mediation, the High Court Brought forward, 50,111 cases from 2020 and registered 34,721 cases. The Court therefore, recorded a workload of 84,832 cases that could potentially be mediated.
- b) The High Court mediated **1,327** cases in the year 2021 which is **1.56%** of the workload that was before them in 2021.
- c) Statistics on which mediations were successful and which mediations failed were not available. This is also another area we shall improve on.

Table 7: Performance of the Mediation Programme at High Court Divisions for the Year 2021

S/No	High Court Division	Bought-Forward	Registered	Completed	Pending
1		4.020	200	220	1 000
1	Land	1,038	380	330	1,088
2	Civil	594	148	107	635
3	Commercial	66	31	81	16
4	Family	550	49	65	534
	Total	2,248	608	583	2,273

Reference is made to Table 7 above;

a) The **Land Division** mediated the highest number of cases at **330** cases in the year 2021.

b) The **Family Division** mediated the least number of cases at **65** cases in the year 2021.

Table 8: Performance of the Mediation Programme at High Court Circuits for the Year 2021

S/NO	COURT NAME	CASE TYPE	BROUGHT FORWARD	REGISTERED	COMPLETED	PENDING
1	Fort Portal					
	High Court	Civil	31	59	17	73
Subtotal -Fort Poi	rtal High Court		31	59	17	73
2	Gulu High					
	Court	Civil	246	50	50	246
Subtotal -Gulu Hi	gh Court		246	50	50	246
3	Jinja High Court					
		Commercial	0	0	0	0
		Civil	0	0	0	0
		Executions and Bailiffs	0	0	0	0
		Family	0	0	0	0
		Land	0	0	0	0
Subtotal -Jinja Hig	Subtotal -Jinja High Court		0	0	0	0

4	Mbale High					
	Court	Commercial	0	10	9	1
		Civil	0	5	5	0
Subto	tal -For Mba	le High Court	0	15	14	1
5	Mbarar					
	a High	Commercial	0	0	0	0
	Court	Civil	0	0	0	0
		Executions and Bailiffs	0	0	0	0
		Family	0	0	0	0
		Land	0	0	0	0
Subto	tal -Mbarara	High Court	0	0	0	0
6	Masaka					
	High	Civil	101	24	37	88
	Court	Land	61	40	71	30
Subto	otal -Masaka	High Court	162	64	108	118
7	Arua					
	High	Civil	16	20	17	19
	Court					
Subto	tal -Arua Hig	h Court	16	20	17	19

8	Soroti High					
	Court	Commercial	0	0	0	0
		Civil	0	0	0	0
		Executions and	0	0	0	0
		Bailiffs				
		Family	0	0	0	0
		Land	0	0	0	0
Subtotal -S	oroti High Court		0	0	0	0
9	Lira High Court					
		Civil	50	9	9	50
		Land	5	12	7	10
Subtotal -L	ira High Court		<i>55</i>	21	16	60
10	Kabale High					
	Court	Civil	72	4	76	0
Subtotal -K	abale High Court		72	4	76	0
11	Masindi High					
	Court	Civil	100	13	73	40
Subtotal -N	Лasindi High Court		100	13	73	40
Grand Tota	I		1071	381	744	708

12	Mubende High Court					
		Land	142	52	124	70
Subtotal -Mu	ubende High Court		142	52	124	70
13	Mukono High					
	court	Commercial	0	0	0	0
		Civil	0	0	0	0
		Executions and Bailiffs	0	0	0	0
		Family	0	0	0	0
		Land	0	0	0	0
Subtotal -Mu	ıkono High court		0	0	0	0
14	Mpigi High					
	Court	Civil	33	10	38	5
		Family	48	12	38	22
		Land	166	61	173	54
Subtotal -Mpigi High Court			247	83	249	81
Grand Total			1071	381	744	708

Reference is made to table 8 above;

a) **Mpigi** High Court mediated the highest number of cases at **249** cases in the year 2021.

b) The High Courts of Jinja, Mbarara, Soroti and Mukono mediated the least number of cases each with nil returns in the year 2021.

Individual Performance of High Court Judges

At the last Annual Judges conference, I promised to highlight individual performance of each High Court Judge for the calendar year preceding the next similar conference. However, since Covid 19 pandemic affected most Court operations and a number of Judges in the calendar years 2020 and 2021, I was not able to make an informed assessment of performance by each individual Judge for those years. However, if Covid 19 pandemic does not affect Court operations in this calendar year, I will highlight individual performance of each Judge at the next Conference.

TABLE 10: BRIEF SUMMARY ON PERFORMANCE OF CHIEF MAGISTRATES COURTS 2021

PERFORMANCE OF THE CHIEF MAGISTRATES COURTS FOR THE YEAR 2021							
Case Type	Bought-Forward	Registered	Completed	Pending			
	Case	s of Criminal Nature					
Criminal	26,500	65,240	51,919	39,821			
Sub Total -Cases of	26,500	65,240	51,919	39,821			
Criminal Nature							
	Са	ses of Civil Nature					
Civil	13,193	31,965	25,664	19,494			
Family	297	1,118	958	457			
Land	9,290	8,074	6,200	11,164			
Small Claims Procedure	1,028	5,175	4,944	1,259			
(Claims and Demand							
Notices)							
Sub Total -Cases of Civil	23,808	46,332	37,766	32,374			
Nature							
Total for Chief Magistrate	50,308	111,572	89,685	72,195			
Courts							

Reference is made to Table 10 above;

- a) For the year 2021, Chief Magistrate Courts Brought Forward **50,308** cases from 2020; Registered **111,572** cases; Completed **89,685** cases and concluded the year with **72,195** Pending cases.
- b) The highest level of disposal (51,919 cases) and filing (65,240 cases) were of a Criminal Nature.
- c) For cases of a Civil Nature (Civil, Family, Land and Small Claims Procedure), 46,332 cases were registered and 37,766 were disposed of.

Table 11: Performance of Grade I Magistrate Courts for the Year 2021

PERFORMANCE OF T	PERFORMANCE OF THE MAGISTRATE GRADE ONE COURTS FOR THE YEAR 2021								
Case Type	Bought-Forward	Registered	Completed	Pending					
	Cases of Criminal Nature								
Criminal	9,460	31,516	26,483	14,493					
Sub Total -Cases of	9,460	31,516	26,483	14,493					
Criminal Nature									
		Case	es of Civil Nature						
Civil	2,643	10,259	8,155	4,747					
Family	66	542	227	381					
Land	2,568	2,677	1,883	3,362					
Small Claims	73	1,959	1,635	397					
Procedure (Claims									
and Demand									
Notices)									
Sub Total -Cases of	5,350	15,437	11,900	8,887					
Civil Nature									
Total for Magistrate	14,810	46,953	38,383	23,380					
Grade I Courts									

Reference is made to Table 11 above;

- a) For the year 2021, Chief Magistrate Courts Brought Forward 14,810 cases from 2020; Registered 46,953 cases; Completed 38,383 cases and concluded the year with 23,380 Pending cases.
- b) The highest level of disposal (26,483 cases) and filing (31,516 cases) were of a Criminal Nature.
- c) For cases of a Civil Nature (Civil, Family, Land and Small Claims Procedure), 15,437 cases were registered and 11,900 were disposed of.

Table 12: Performance of Grade II Magistrate Courts for the Year 2021

PERFORMANCE OF THE MAGISTRATE GRADE II COURTS FOR THE YEAR 2021									
Case Type	Bought-Forward	Registered	Completed	Pending					
Cases of Criminal Nature									
Criminal	132	2,195	1,540	787					
Sub Total -Cases of	132	2,195	1,540	787					
Criminal Nature									
	Cases of Civil Nature								
Civil	17	222	84	155					
Land	97	134	139	92					
Family	3	36	21	18					
Small Claims Procedure	0	4	0	4					
(Claims and Demand									
Notices)									
Sub Total -Cases of Civil	117	396	244	269					
Nature									
Total for Magistrate	249	2,591	1,784	1,056					
Grade II Courts									

Reference is made to Table 12 above;

- a) For the year 2021, Chief Magistrate Courts Brought Forward **249 cases** from 2020; Registered **2,591 cases**; Completed **1,784 cases** and concluded the year with **1,056** Pending **cases**.
- b) The highest level of disposal (1,540 cases) and filing (2,195 cases) were of a Criminal Nature.
- c) For cases of a Civil Nature (Civil, Family, Land and Small Claims Procedure), 396 cases were registered and 244 cases were disposed of.

Table 12: Performance of Small Claims Procedure for the Year 2021

COURT PERFORMANCE OF SMALL CLAIMS PROCEDURE FOR THE YEAR 2021

S/No.	Procedural Level	Brought Forward	Registered	Completed	Pending	Value of Claims Recovered
1	Small Claims	1,096	5,554	5,372	1,278	10,753,826,593
2	Demand Notices	585	1,004	1,207	382	1,812,975,537
Grand Total		1,681	6,558	6,579	1,660	12,566,802,130

Reference is made to Table 12 above;

- a) At Claim level, Small Claims Procedure Courts, overall, brought forward 1,096 cases from the year 2020, registered 5,554 cases, completed 5,372 cases, and had 1,278 pending cases by 31st December 2021.
- b) From the cases concluded at Claim level, Ushs. 10,753,826,593 was recovered, and made available for reinvestment back into the economy.
- c) At Demand Notice level, Small Claims Procedure Courts, overall, brought forward 585 cases from the year 2020, registered 1,004 cases, completed 1,207 cases, and had 382 pending cases by 31st December 2021.
- d) From the cases concluded at Demand Notice level, **Ushs. 1,812,975,**537 was recovered, and made available for reinvestment back into the economy.
- e) Overall the Small Claims Procedure resolved 6,579 Commercial disputes whose value does not exceed **Ushs.10,000,000**, from which a total of **Ushs 12,566,802,130** was unlocked and made available for reinvestment back into the economy.

Traffic Light System of Performance monitoring

ACCEPTABLE PERFORMANCE	PUT ON A PERFORMANCE IMPROVEMENT PLAN	DISCIPLINARY ACTION TO BE TAKEN